



Justice Studies Center of the Américas

2022 ANNUAL REPORT

Justice Studies Center of the Americas

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1.- Strategic Plan 2022 - 2026



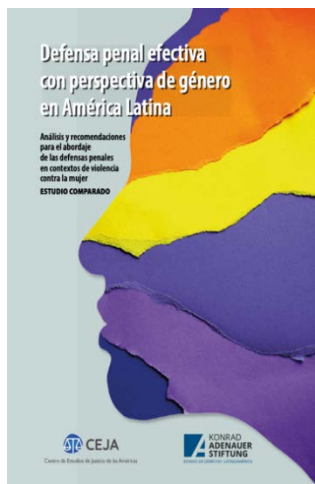
Developed through a broad participatory construction process, in which 760 people from the different countries of the Americas participated, the JSCA Strategic Plan 2022-2026 is the management instrument that establishes the work route that the institution will develop in the coming years. It also establishes the priority thematic areas in which the institution intends to make a significant and verifiable impact on the justice systems of the Americas. This plan guides all of the institution's technical and financial management instruments and the development of the capacities that JSCA will gradually and progressively strengthen over the coming years.

This management instrument sets out the work path that the institution will follow in the coming years and establishes the priority thematic areas in which the institution intends to make a significant and verifiable impact on the justice systems of the Americas. It also guides all of the institution's technical and financial management instruments and the development of the capacities that JSCA will gradually and progressively strengthen over the coming years.

This plan is available in [Spanish](#), [English](#) and [Portuguese](#).

2.- Studies and Publications

▪ **Effective Criminal Defense with a Gender Perspective in Latin America**



This study, published in November 2022 and conducted in conjunction with the Konrad Adenauer Foundation (KAS), analyzes access to effective criminal defense from the particular position of oppression and historical disadvantage of women and LGTBQ+ (lesbian, gay, bisexual, trans, intersex, queer) and TTTNB (transvestite, transsexual, transgender, non-binary) in society, the history of victimization and criminalization, the special risk imposed on them by the deprivation of liberty, and the context of extreme vulnerability that conditions the circumstances of the facts and the legal qualification of their actions, among other factors.

▪ This study presents the results of the comparative study on how the gender approach is being applied by the public defenders' offices in criminal matters, and at the same time presents recommendations for the approach in contexts of violence against women.

[LINK TO PUBLICATION](#)

- **Guidelines for a Code of Ethics in Oral Criminal Litigation**

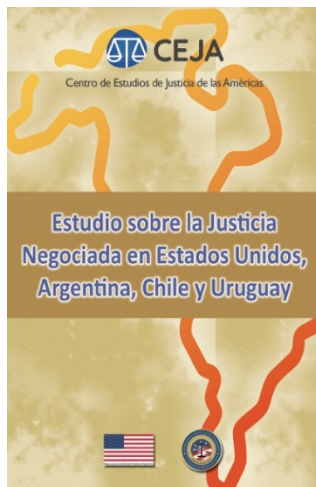
This publication was prepared within the framework of the project "Implementation of the adversarial system in Argentina's federal justice system," which JSCA is carrying out with the technical and financial support of the International Narcotics and Law Enforcement (INL) agency of the U.S. Embassy in Argentina, which has the objective of providing technical assistance in the implementation of the new Federal Criminal Procedure Code in Argentina, which includes an adversarial and accusatory system. This study, published in October 2022, delves into the analysis of ethics in the performance of justice operators in the adversarial system, proposing standards and rules to guide ethical conduct in oral hearings.



This document contributes to the debate on the ethical standards to be considered in criminal litigation.

[LINK TO PUBLICATION](#)

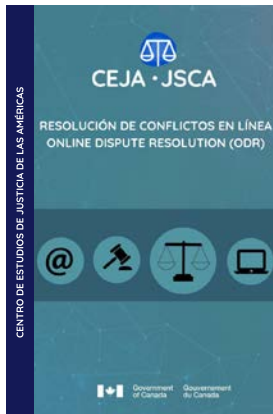
- **Study on Negotiated Justice in the United States, Argentina, Chile and Uruguay**



This publication was prepared as part of the project "Implementation of the adversarial system in Argentina's federal justice system," which JSCA is carrying out with the technical and financial support of the International Narcotics and Law Enforcement (INL) agency of the U.S. Embassy in Argentina, whose objective is to provide technical assistance in the implementation of the new Federal Criminal Procedure Code in Argentina, which adopts an adversarial and accusatory system. This study, published in October 2022, delves into the study of negotiated justice in four experiences in the Americas: Argentina, Chile, the United States of America, and Uruguay. It also presents the results of a comparative study on how negotiated justice is used as a tool to achieve more effective and rapid results in the criminal prosecution and punishment of crimes in four countries in the region: Argentina, Chile, the United States of America and Uruguay.

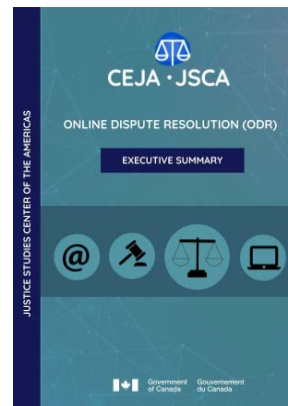
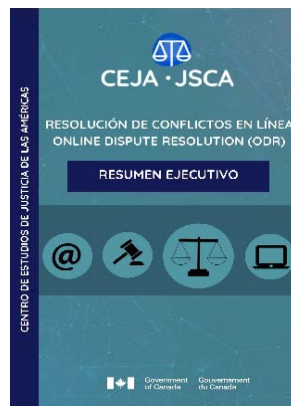
[LINK TO PUBLICATION](#)

- **Online Dispute Resolution (ODR) Study**



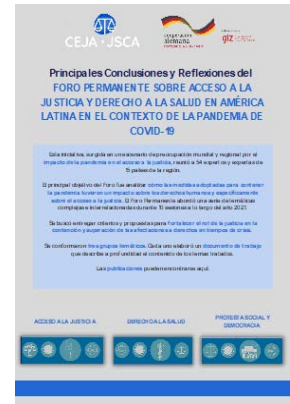
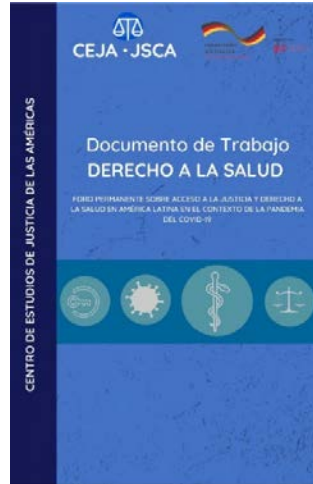
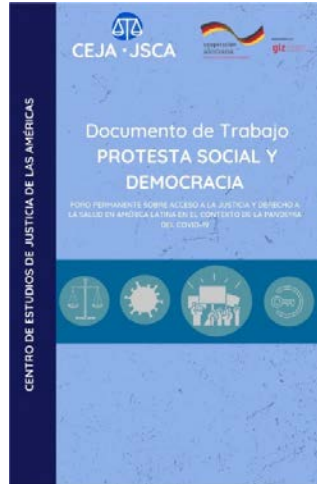
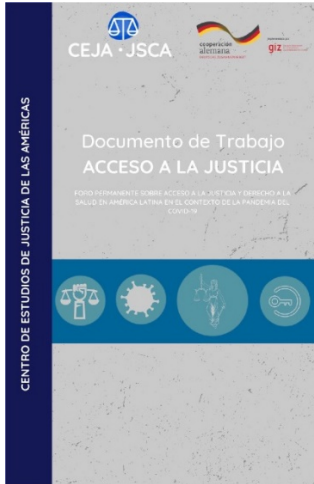
As part of the implementation of the project "Improving Access to Civil Justice in Latin America," financed by the Canadian cooperation agency Global Affairs Canada (GAC), JSCA has developed various actions aimed at generating reflection and debate on online dispute resolution (ODR) methods. This study, published in May 2022, seeks to present international standards and experiences in ODR and to show how information technologies are incorporated and used in dispute resolution mechanisms (DRMs) and justice systems. It reviews the concepts and differences between the two forms of conflict resolution, and the experiences of using ODR in North American and European countries. This study was published in Spanish and has an executive summary in English and Spanish.

[LINK TO PUBLICATION](#)



- **Working documents of the "Permanent Forum on Access to Justice and the Right to Health in Latin America in the context of Covid-19".**

This forum was a collaborative effort between JSCA and the DIRAJus Program of the German Cooperation (GIZ) for the exchange, analysis and dissemination of information on the situation of access to justice and the right to health in the region, in the context of the COVID-19 pandemic, with the participation of social organizations, academic institutions and experts from different countries in the region. In the year 2021, the forum was formed (preparatory stage) and the discussion of the 3 working groups was carried out, starting the preparation of three work reports prepared by the coordinators of the three thematic groups. In June 2022, 3 working papers were finalized and published on (1) access to justice, (2) social protest and democracy, and (3) the right to health, accompanied by a factsheet (in Spanish, English and Portuguese) with the main conclusions and reflections of the Forum.



[LINK TO PUBLICATION ACCESS TO JUSTICE](#)

[LINK TO PUBLICACION SOCIAL PROTEST AND DEMOCRACY](#)

[LINK TO PUBLICACION RIGHT TO HEALTH](#)

▪ **The Practice of Law in Latin America: In Search of a Working Agenda Vol. II**



E This publication is the second volume of "The Practice of Law in Latin America: In Search of a Working Agenda" by the Justice Studies Center of the Americas (JSCA), funded by the Canadian cooperation agency Global Affairs Canada (GAC). The first volume presented a diagnosis of the academic university training that law students receive and the existing forms of control over the private practice of law. In this second volume, JSCA addresses a series of issues related to the practice of law that it considered essential for further research in order to contribute to discussions on the practice of law, as well as its importance and impact on access to justice and the region's judicial systems.

[LINK TO PUBLICATION](#)

2. Training

2.1 Regular training

- **Gender and Justice Program (virtual)**

The purpose of the program is to learn, in a comprehensive manner, a set of key conceptual aspects on the application of the gender perspective in justice systems. It also aims to deepen the practical skills needed to apply the gender perspective in the reception of complaints and in the investigation of cases of gender-based violence by prosecutors and police.

The program consists of two virtual courses, and can be taken either both or only one of them:

(1) Course on gender and justice. Seeks to provide key concepts regarding the incorporation and application of the gender perspective in judicial processes. It is structured in four modules, with an estimated 12 hours to complete each module. It was held between July 18 and September 9, 2022 and 10 people participated.

(2) Course on improving criminal prosecution and resocialization in cases of gender-based violence in Latin America and the Caribbean. This course has been developed within the framework of the project "Combating Impunity by Strengthening the Sequence of Measures in Criminal Prosecution," which JSCA carried out in conjunction with the DIRAJus Program of the German Cooperation

(GIZ) and is promoted by the German Foreign Office. The objective of this course is to learn about good practices identified in Latin American countries to improve criminal prosecution, especially in cases of gender-based violence, and its target audience is police officers, and public prosecutors in Latin America. It is structured in six modules, with an estimated 8 hours to complete each module. It was held between July 1 and September 23, 2022 and 77 people participated.



- **Program on Civil Justice Reform (Inter-American Virtual Civil Justice Program)**

The objective of the course is to deepen the study of civil justice reforms from a legal and public policy perspective, with a critical and proactive vision of the technical and managerial challenges involved in the judicial reform processes underway in the different countries of the region. It began on October 3, 2022 and ends on January 3, 2023. It is structured in three phases:

- (1) the first, in virtual format, which addresses conceptual knots to build a civil reform model.
- (2) the second, in virtual format, which provides tools and techniques for oral litigation and the conduct of hearings in oral civil proceedings.
- (3) the third, on-site, which allows participants to learn about the operational functioning of the justice system in Chile (see Study Visit Program: innovative practices to modernize the management of justice in Chile).

- **Study Visit Program to Chile (on-site)**



The objective of the program is to present the advances and innovations in the functioning of the institutions of the justice system in Chile, where family, labor and criminal justice have undergone important reforms towards the implementation of oral proceedings. The program was held between November 21 and 25, 2022, with the participation of 10 professionals from Argentina and Peru. It consisted of 4 modules:

ules:

- (1) Visit to the Judiciary
- (2) Visit to the Public Prosecutor's Office
- (3) Visit to the Public Defender's Office
- (4) Observation of hearings

2.2 Other training

- **Third Specialized Course on Oral Trial Hearing Conduct**

This course was organized by JSCA and the Judicial Branch of the State of Puebla, Mexico, and took place in March 2022. The objective was to train judges of first instance in civil and family matters in the areas of access to justice, protection of women and the best interests of minors in situations of violence, by providing a solid foundation for issuing rulings, a wealth of arguments and mastery of oral litigation techniques.

- **Basic and specialized training for Security Forces. Classroom.**

This event was organized by JSCA in conjunction with the Federal Court of Appeals of Mendoza as part of the Project to Support Argentina's Criminal Procedure Reform and Strengthen the Transition to the Accusatory System, funded by the International Narcotics and Law Enforcement (INL) agency of the U.S. Embassy in Argentina. It took place from April 19-22, 2022, in Santa Fe, Argentina. The purpose of the meeting was to strengthen the skills of members of the Armed Forces in the new adversarial criminal procedure system.

- **Training program for judges on the role of the judiciary in an adversarial system**

This event was organized by JSCA in conjunction with the Federal Court of Appeals of Mendoza as part of the Project to Support Argentina's Criminal Procedure Reform and Strengthen the Transition to the Accusatory System, financed by the International Narcotics and Law Enforcement (INL) agency of the U.S. Embassy in Argentina. It took place on May 16-17, 2022, in Mendoza, Argentina. The purpose of the meeting was to familiarize Mendoza's federal magistrates with their role in pre-trial hearings of adversarial systems, and to strengthen their capacity and knowledge of the principles that drive the reform.



- **Training program on the implications of an accusatorial system and the role of the institutions**



This event was organized by JSCA and the International Narcotics and Law Enforcement (INL) of the U.S. Embassy in Argentina and took place on May 19-20, 2022 in Mendoza, Argentina. The objective of the training for officials and employees of the federal courts of Mendoza was to provide an induction on the principles that regulate the adversarial system and case management models, sharing the experience of Chile and the region.

- **The role of the Public Prosecutor's Office in the adversarial system**

This event was organized by JSCA and the International Narcotics and Law Enforcement (INL) of the U.S. Embassy in Argentina, and took place from June 27 to July 1, 2022 in Mendoza, Argentina. This program included a training course for prosecutors and assistant prosecutors, focused on providing tools for the development of litigation skills with an emphasis on pre-

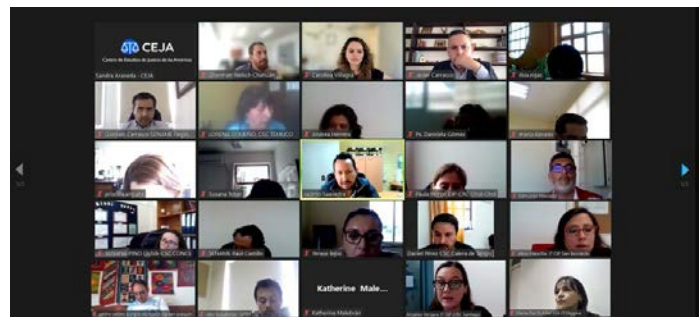
trial hearings. In addition, a training course was held for officials and employees of the Federal Prosecutor's Office, focused on providing tools for the development of management skills, analysis of the main and secondary work processes in a prosecutor's office, with emphasis on its links with the security forces and attention to victims and witnesses.

- **Interjurisdictional virtual workshops with operators of the federal justice system of the Mendoza and Santa Fe Jurisdictions.**

These workshops were organized by JSCA with the support of the International Bureau of Narcotics and Law Enforcement Affairs (INL) of the U.S. Embassy in Argentina and are part of the "Program to Support Argentina's Criminal Procedure Reform and Strengthen the Transition to the Adversarial System. They took place on September 7, 26 and 27, 2022 and their objective was to generate a series of lines of work to strengthen the process of implementation of the adversarial system in those jurisdictions of the federal justice system that will soon take on the challenge of installing a new model of justice. To this end, operators of the federal justice system of the Mendoza and Santa Fe jurisdictions were invited.

- **Training: "Training and Promotion of a Human Rights Approach oriented to the Intervention and Care of Adolescents Deprived of their Freedom" of the National Service for Minors of Chile.**

JSCA conducted a training course entitled "Training and promotion of the human rights approach to intervention and care for adolescents deprived of liberty" for 109 staff members of Chile's National Service for Minors. The course addressed both theoretical and practical aspects of incorporating a human rights approach into the adolescent detention system.



- **Visit Program for Federal Justice Operators From Argentina To USA (USA)**



This program was organized by JSCA, the Bureau of International Narcotics and Law Enforcement Affairs (INL) in Argentina and the Office of the National Counterintelligence Executive (NCSC) and took place between November 15 and 18, 2022. The purpose of this study tour was to allow federal judges, prosecutors and public defenders from Argentina to observe how the U.S. criminal justice system works.

3. Events

3.1 Organization of seminars, conferences, meetings and other activities

- **Second Meeting of Judicial Schools of Argentina**

This event was organized by JSCA and is part of the project Support for Argentina's criminal procedure reform that JSCA is developing in partnership with the International Bureau of Narcotics and Law Enforcement Affairs (INL) of the U.S. Embassy in Argentina, with the sponsorship of the Institution Capacitación Judicial Reflejar. It took place virtually on February 15, 2022, and was attended by thirty professionals as part of the Training of Trainers program.

- **Program for the Strengthening of the Public Prosecutor's Office - 3rd meeting in La Rioja, Argentina**

This event was organized by JSCA with the support of the International Bureau of Narcotics and Law Enforcement Affairs (INL) of the U.S. Embassy in Argentina. It took place on March 22, 2022 in La Rioja, Argentina.



- **Subregional discussions for the formulation of the Strategic Plan 2022-2025**

JSCA organized this series of 10 workshops between April and May 2022 with the objective of dialoguing with key actors from the four sub-regions of the Americas on the main challenges, issues, instruments, lines of action and areas of collaboration for the work that JSCA will carry out in the coming years. Nearly 200 representatives of justice system institutions - Judiciaries, Ministries of Justice, Public Prosecutor's Offices, Public Defenders, Prisons, and Police Institutions, representatives of civil society organizations and the academic sector, as well as members of JSCA's Alumni Network - CEJAREDEX - participated in these virtual events.



- **International Webinar "Improving criminal prosecution and resocialization against gender-based violence in Latin America".**



This event was organized by JSCA, the German Federal Foreign Office and the DIRAJUS Program of the German Cooperation Agency (GIZ), and was preceded by the Regional Virtual Course "Improving the Reception of Complaints and Prosecutorial and Police Investigation in Latin America with a Gender Perspective". It took place virtually on May 5, 2022. The purpose of the meeting was to examine the situation, progress and challenges of criminal prosecution and resocialization from a gender perspective in Latin American countries.

challenges of criminal prosecution and resocialization from a gender perspective in Latin American countries.

▪ **Presentation of study: "Online Dispute Resolution (ORD)".**



PRESENTACIÓN DE ESTUDIO
Resolucion de Conflictos en línea
Online Dispute Resolution ODR

Nicolás Parra
Dóctor en Derecho
Autor del Estudio

Cristian Hernández
Director de Asistencia Técnica,
Justicia Abierta y Digital CEJA

Amada Arley
Especialista en ODR

Claudia D'Ipplito
Especialista en Mediación por
Medios Electrónicos ODR

Benjamín Astete
Gerente de Resolución en
Línea Cámara de Comercio de
Santiago

Gherman Welsch
Director de Estudios CEJA

29 de junio 2022
16:00 Hrs. (Chile)
Transmisión por ZOOM

Global Affairs Canada / Affaires mondiales Canada
CEJA · JSCA

This event was organized by JSCA, with the support of Global Affairs Canada (GAC), and was held virtually on June 29. The objective of the event was to present the ODR report and to have the participation of experts on the topic.

▪ **JSCA Seminar Series: Promoting Access to Justice for Persons and Groups in Vulnerable Situations**

This series of four webinars was organized by JSCA with the support of Global Affairs Canada (GAC) as part of the project "Improving Access to Civil Justice in Latin America". The objective was to provide opportunities for dialogue on the progress and challenges faced by the countries of the region in the effective implementation of mechanisms for access to justice for individuals and specific groups in situations of vulnerability, from a gender and intersectional perspective, and to identify future lines of action to ensure the sustainability of the progress achieved. The 4 seminars were:

1. Access to Justice for People in Mobility Situations in Mexico and Central America.

July 13th



CEJA • JSCA Global Affairs Canada Affaires mondiales Canada

CICLO DE SEMINARIOS:
IMPULSANDO EL
ACCESO A LA JUSTICIA
DE PERSONAS Y
GRUPOS EN SITUACIÓN
DE VULNERABILIDAD

PERSONAS Y GRUPOS EN
SITUACIÓN DE
MOVILIDAD EN MÉXICO Y
CENTROAMÉRICA

13 de julio de 2022
15.00 hrs. México
Transmisión por Zoom

The purpose of this event is to develop the basis for a regional thematic agenda on the specific role of criminal and non-criminal justice institutions in the protection of the rights of the mobile population, with the participation of the following panelists:

- Ana Lorena Delgadillo, Fundación para la Justicia y el Estado Democrático de Derecho (FJEDD), Mexico
- Gretchen Kuhner, Institute for Women in Migration (IMUMI), Mexico
- Mercedes Pérez, Mennonite Social Action Commission (CASM), Honduras
- Gabriela Mundo, Human Rights Ombudsman's Office (PDH), Guatemala
- Araceli Peña, Grupo de Monitoreo Independiente de El Salvador (GMIES), El Salvador

- Ana Méndez Chicas, International Labor Organization (ILO), Guatemala

2. Access to Justice for Persons Deprived of Liberty in Southern Cone Countries.

July 15th



CEJA • JSCA Global Affairs Canada Affaires mondiales Canada

CICLO DE SEMINARIOS:
IMPULSANDO EL
ACCESO A LA JUSTICIA
DE PERSONAS Y
GRUPOS EN SITUACIÓN
DE VULNERABILIDAD

ACCESO A LA JUSTICIA
DE PERSONAS PRIVADAS
DE LA LIBERTAD EN
PAÍSES DEL CONO SUR

15 de julio de 2022
16.00 hrs. Chile
Transmisión por Zoom

This seminar proposes to discuss the situation of groups of special attention inside prisons in Southern Cone countries, in order to analyze the state response to events that involve a violation of fundamental rights and to share good practices and innovative experiences. The program of the event included the following presentations:

- Situation of women with children in Chilean prisons, Macarena Cortes, Division of Social Reinsertion of the Ministry of Justice and Human Rights, Chile.
- Prevention of violence inside prisons and its impact on access to justice, Mariana Blengio, Director of the National Human Rights Institution and Ombudsman's Office, Uruguay.
- Situations of vulnerability within penitentiary institutions among groups subject to exclusion, Bruno Rotta

Almeida, Southern Cone research network on penitentiary issues (RCSICP), of the Working Group on Penal System and Social Change of the Latin American Council of Social Sciences (CLACSO), Brazil.

3. Defense of Territorial Rights of Indigenous Peoples in the Andean Countries.

July 26th

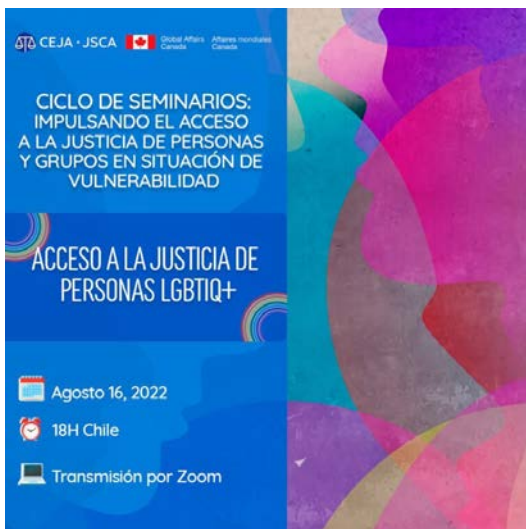


The objective of this activity was to generate knowledge and reflection on the main challenges faced by indigenous peoples in access to justice, from a perspective of intersectionality, in order to give new impetus to regional agendas in the Andean countries. The program of the event included the following participants:

- Opening remarks at the event, María del Carmen Maldonado Sánchez, JSCA Councilor.
- The defense of the territorial rights of indigenous peoples: Main challenges in Latin America, Tarcila Rivera Zea, President of the Board of Directors of the Center for Indigenous Cultures of Peru (CHIRAPAQ), Peru.
- Successes and challenges of the justice system in the face of conflicts arising from land rights, María del Rosario Arango Zambrano, Project Manager for Colombia, Forest Peoples Programme.
- The defense of land: How do conflicts over territory affect native women, Susana Saavedra Badani, Fundación CONSTRUIR, Bolivia.
- Access to justice in times of pandemic. Differential impact on restitution actions of ethnic territorial rights, Gloria del Socorro Victoria Giraldo, Magistrate Civil Chamber of Land Restitution, Superior Court of Cali, Colombia

4. Access to justice for LGBTIQ+ people.

August 16th



The main objective of this activity was to develop the basis of a regional thematic agenda on the role of civil justice systems in the protection of the rights of LGTBIQ+ persons. The program of the event included the following participants:

- The protection of the human rights of LGBTIQ+ persons. Daniel Villatoro, Guatemala, Executive Director of Visibles, human rights organization.
- The recognition of the right to gender identity and sex change. Advances and challenges in Latin American countries. Eleonora Lamm, Argentina, Advisor to the Bioethics and Ethics of Science Program at UNESCO.
- Protection mechanisms and safe spaces for LGBTIQ+ people. Juan Pablo Delgado, Mexico, Executive Director of Amicus, an organization for the defense and promotion of the rights of LGBT+ people.

- The response of justice systems to discrimination and violence based on sexual orientation and gender identity. Manuel Meza Sanabria, Colombia, Advisor on migration and international cooperation at the District Secretariat of Social Integration of Bogota, Colombia.
- The challenges faced by trans people. A social, cultural, family and access to opportunities approach. Marcela Romero, Argentina, Coordinator of the Latin American and Caribbean Network of trans people (REDLACTRANS).

- **International Seminar: "Criminal prosecution of drug trafficking from the international experience".**



This event was organized by JSCA, with support from the International Narcotics and Law Enforcement Affairs (INL) agency of the U.S. Embassy in Argentina and was part of the project to support Argentina's criminal procedure reform and strengthen the transition to the adversarial system. It took place on August 18 and 19, 2022 at the Law School of the Universidad Nacional del Rosario, Argentina. The objective of the meeting was to contribute to the local debate on strategies to address and control drug crime.

- **Regional Meeting: "Advances and Challenges of Civil Justice Reforms in the Americas".**

This event was organized by JSCA, in partnership with the Judicial Branch of Peru and within the framework of the Project "Improving Access to Civil Justice in Latin America," implemented with the support of Global Affairs Canada (GAC). It took place on August 22 and 23, 2022 in virtual and face-to-face modalities, in the city of Lima, Peru. The purpose of the meeting was to establish the state of progress, achievements, and challenges at the regional level in civil justice reforms, highlighting the experiences of different countries in the Americas in the normative field and in the processes of implementation and evaluation of the aforementioned reforms.





▪ JSCA'S week

This event was organized by the JSCA and took place virtually from September 26-30, 2022. Throughout the week, virtual meetings were held with 11 countries to discuss progress and challenges in civil and criminal justice reforms in the hemisphere. The countries were: Colombia, Mexico, Argentina, Peru, Ecuador, Guatemala and Nicaragua, Dominican Republic, Costa Rica, Bolivia and Brazil.

▪ Regional Conference: "Strengthening Judicial Independence in the Americas".

This event was organized by JSCA in coordination with various institutions and took place on October 11, 12 and 13, 2022 in virtual format. The purpose of the meeting was to promote dialogue with justice operators from the Judiciary, Public Prosecutor's Offices and Public Defender's Offices to hear their voices on the challenges related to judicial independence and autonomy.

1. On October 11, the panel "Listening to Judges" was held in partnership with the Inter-American Commission on Human Rights, the Latin American Federation of Magistrates, the Chilean Magistrates Association and the World Justice Project, with the participation of six high-level panelists: 3 judges who shared their experience regarding the state of judicial independence in the region and delved into external or internal mechanisms that are threatening judicial independence, an expert from the Inter-American Human Rights System, who will address the existing instruments to protect judicial independence, and an expert from an international organization, to analyze ways to measure and impact judicial independence.





2. On October 12, the panel "Listening to public ministries" was held in partnership with the Ibero-American Association of Public Ministries, with the participation of four high-level panelists, prosecutors or former prosecutors from various countries, who shared their impressions on the subject and how their daily actions materialize the importance of the autonomy and independence of the Public Prosecutor's Office.

3. On October 13, the panel "Listening to Public Defenders" was organized in partnership with the Inter-American Association of Public Defenders, the National Public Defender's Office of Argentina, the National Public Defense Office of the Dominican Republic, the Ministry of Public Defense of Paraguay, and the Public Criminal Defense Office of Chile, with the participation of four high-level panelists: four public defenders representing different countries in the region and a technical expert.



- **International Seminar: "The implementation of the adversarial system in the Federal Criminal Justice in Argentina".**

This event was organized by JSCA in partnership with the International Narcotics and Law Enforcement Affairs (INL) of the U.S. Embassy in Argentina, the Institute for Comparative Studies in Criminal and Social Sciences (INECIP) and the United Nations Office on Drugs and Crime (UNODC). It took place on October 18 and 19, 2022 in the city of Buenos Aires, Argentina. The seminar had a twofold objective: on the one hand, to share national and international experience on the implementation of an adversarial system; and on the other, to present the main results of the project that the aforementioned agencies are implementing in Argentina.



- **VII National Competition of Students of Procedural Law - Indigenous Justice**

This event was organized by the Chilean Procedural Law Researchers Network in collaboration with JSCA. It took place on October 27, 2022, at the Universidad de Chile Law School. In this last round of the competition, 3 papers were selected as finalists and the first place went to the team from Universidad Diego Portales.

- **International Seminar: "Gender equality in access to justice from an intersectional approach".**



This event was organized by JSCA as part of the project "Improving Access to Justice in Latin America," which JSCA implemented with the support of Global Affairs Canada (GAC). It was held on November 14 in the city of Santiago, Chile, both virtually and in person. The seminar was organized within the framework of the International Day for the Elimination of Violence against Women and addressed, from different angles, the structural challenges, and some advances in achieving gender equality in access to justice in the Americas. More than 110 people participated, including representatives of state institutions, the Chilean Investigative Police, Carabineros de Chile,

Gendarmería de Chile, operators of justice institutions, representatives of intergovernmental organizations, civil society, students, and academics.

3.2 Participation in seminars, conferences, meetings, and other activities

- **International Meeting on the Administration of Justice**

This event was organized by INECIP, UNODC and AMACH and took place virtually on March 16 and 17. JSCA participated as a speaker on the panel of guarantee judges in criminal litigation.

- **Unidas's week**



JSCA CEJA participated in this activity, organized by the Network of United Women between Latin America, the Caribbean and Germany, and took place between 21 and 25 March 2022, at the invitation of the German Ministry of Foreign Affairs. At this event, Nataly Ponce, executive director of CEJA, highlighted the institution's programs to raise awareness and train justice system operators on gender-based violence against women, which, she said, should be complemented by tools to ensure the quality of sentencing, the speed of processing cases, the victim approach and indicators to monitor the progress of gender justice systems.

- **IV International Forum on Citizen and Business Security**

This event was organized by the Lima Chamber of Commerce (CCL) and took place virtually on April 26, 2022. JSCA participated as a speaker in the block entitled "Public Policies, Justice and Citizen Security: Goals and Priorities from an International Perspective," in which it addressed the risks of setbacks in the independence and autonomy of justice



institutions in the countries of the Americas, as well as the importance of coordinated work between the justice and security systems.

- **International Symposium: "Best Practices to Combat Public Corruption".**



This event was organized by the U.S. Embassy in Bogota and the Bureau of International Narcotics and Law Enforcement Affairs (INL). It took place on May 12, 2022 in Cartagena, Colombia. JSCA participated as a speaker in the panel on special jurisdictions against corruption.

- **Lecture Series of the Association of the Magistracy and the Judiciary of Tucumán (AMT)**

This event was organized by the TMA and took place virtually on May 27. JSCA participated as a speaker on the panel "Women and men judges of guarantees in criminal litigation.

- **IX Summit of the Americas 2022**



JSCA participated in the IX Summit of the Americas 2022, held June 6-10, 2022, in the city of Los Angeles, California, in its capacity as an intergovernmental organization of the Americas. In this context, JSCA organized, in collaboration with the National Center for State Courts (NCSC) and México Evalúa, the international forum "Innovating for a More Open and Digital Justice," whose objective was to promote dialogue on best practices, lessons learned and opportunities

for improvement in order to achieve integrated and sustained progress toward an open and digital justice system in the Americas. She also participated in the conference "Women's Leadership: Promoting Gender Equality and Democracy in the Americas," organized by the Government of Canada, together with the Summits Secretariat, the Inter-American Commission of Women of the Organization of American States (CIM/OAS) and the Inter-American Working Group on Women's Leadership.

- **Summit of the Ibero-American Association of Judicial Schools (RIAEJ)**

JSCA participated in this summit, which took place in July 2022 in Barcelona, Spain. The judicial schools renewed their commitment to work together to improve the training of judges in order to make them more competitive in the face of new challenges.

- **IV Conduct of hearings in the preparatory criminal investigation in the adversarial adversarial system of criminal procedure.**

This event was organized by the Judicial Branch of the Province of Corrientes and the litigation club. It took place on September 10 and 11, 2022 October in the province of Corrientes, Argentina. JSCA participated as a speaker.

- **Exchange of Experiences: "For an Articulated Justice System against Violence, within the framework of Law 30364".**

JSCA participated in this event organized by the Judicial Branch of Peru and the DIRA-Jus Program of the German Cooperation (GIZ). It took place on June 28, 2022, virtually.

- **50th Anniversary of the International Penal and Penitentiary Foundation**

This event took place virtually on September 8 and 9, 2022. JSCA participated by sharing relevant data on the prison situation in Latin American countries and presenting its work in the area of criminal justice and prison systems in the region, including studies, technical assistance and cooperation, and training.

- **IV National Meeting of Argentine Judicial Offices**

This event was organized by the Superior Court of Justice of the province. Within the framework of the project to support Argentina's criminal procedure reform and strengthen the transition to the adversarial system, financed by the International Narcotics and Law Enforcement (INL) agency, through the U.S. Embassy in Argentina. It took place on October 4 and 6 in the province of San Juan, Argentina. JSCA participated as a speaker on the topic of guidelines for strengthening provincial judicial offices and the lessons that can be learned from them to promote federal justice reform in the country.

- **52 OAS General Assembly**



JSCA participated in the 52nd Regular Session of the OAS General Assembly, held October 5-7 in Lima, Peru. On that occasion, JSCA participated in the Ministerial Meeting on the Declaration of Los Angeles, where the countries adhering to the Declaration, presented during the Ninth Summit of the Americas in June 2022, analyzed the successes, opportunities and next steps in the process to address the challenges posed by irregular migration in the Western Hemisphere.

- **International Conference on Training of the Judiciary**



JSCA participated in this event organized by the International Organization for Judicial Training (IOJT) and the National Judicial Institute. It took place between October 30 and November 3 in Ottawa, Canada.

- **Expert workshop: Fundación Paz Ciudadana**

This workshop was organized by the Fundación Paz Ciudadana (Chile) as part of the preparation of the document "Challenges for the Public Prosecutor's Office in the period 2023 - 2031 of the New National Fiscal Plan". It took place virtually in November 2022. JSCA participated as an expert in the discussion on priorities regarding prosecution and criminal policy, management measures and proposals, and identification of needs in terms of inter-institutional relations.

- **Exchange on the approach to gender violence and articulation of the teams of the National Specialized Justice System for the Protection and Punishment of Violence against Women and Family Members (SNEJ).**

This event was organized by the DIRAJus Program of the German Cooperation (GIZ) and the European Union in Peru. It took place in November in the city of Lima, Peru. JSCA participated by sharing its experience in specialized justice systems.

IGCCP of Guatemala: activism against gender-based violence

JSCA Master Class: "Specialization and articulation to address gender-based violence. Reflections and advances in Latin America," as part of the event "Justice in the face of the elimination of violence against women," organized by the Institute for Comparative Studies in Criminal Sciences of Guatemala -ICCPG.

As part of the international campaign, 16 Days of Activism against Violence against Women, JSCA's Executive Director, Nataly Ponce, spoke at the Master Class program organized by the Program for the Prevention of Violence and Crime against Women, Children and Adolescents in Guatemala, executed by ICCPG. The topic focused on specialized systems of justice for women and the inter-institutional coordination mechanisms needed to strengthen the prevention of and attention to violence against women, based on experiences in the region. The class was aimed at public officials and authorities of the Guatemalan justice sector, as well as the general public.

4. Work meetings

- **Meeting with the Attorney General's Office of Chile**



JSCA met with the National Prosecutor of Chile, Jorge Abbott, on February 24, 2022. Among other topics, they discussed the criminal analysis system and investigative focuses, as well as the gender policy of the Chilean Public Prosecutor's Office, the use of pre-trial detention and the situation of women in the context of the criminal prosecution of crime.

- **Business meetings in Germany**

On the occasion of the invitation of the German Federal Foreign Office in March, several meetings were held:

Meeting with the German Federal Foreign Office. JSCA held a meeting at the end of March with the team from the Division for Latin American Strategic Affairs - Relations with the Southern Cone States of the German Federal Foreign Office,



Konrad Adenauer Stiftung (KAS). JSCA met with Johannes

Hügel and Thomas Schaumberg, representatives of the central office of the Konrad Adenauer Stiftung (KAS), to discuss joint publications on the situation of prison systems in the Americas and to identify issues of common interest for collaboration in the short and medium term.



United Women's Network. JSCA established contact with representatives of various German civil society organizations, such as the National Council of German Women's Organizations and the German Institute for International and Security Affairs, with whom they agreed to exchange information and mutual publications. JSCA also participated in the round table: "Prevention of gender-based violence through access to rights," an activity organized by the Network of Women United between Latin America, the Caribbean and Germany. JSCA emphasized that awareness-raising and training programs for justice system operators on gender-based violence against women should be complemented with instruments aimed at guaranteeing the quality of sentences, speedy attention to cases, a victim-centered approach, and indicators to monitor the progress of justice systems on gender issues.

- **Meeting with Carabineros de Chile**



JSCA held a meeting on August 19, 2022 with Inspector General Marcelo Araya and Chief (S) of the Criminal Analysis Dept. Colonel Fernando García, Carlos Mora, in order to establish collaboration spaces and share their priority issues. Carabineros also shared their progress in criminal analysis, personnel training and gender focus.

- **Interinstitutional Cooperation Working Group with the Judicial Branch of Peru**

JSCA participated in this face-to-face roundtable on August 23, 2022, which as its goal the generation of collaborative dialogues with other institutions.



- **Meeting with Chilean Public Defender's Office**

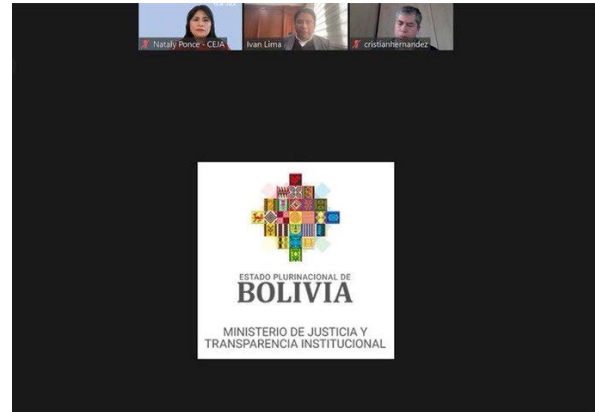


On September 12, 2022, JSCA held a meeting with the National Public Defender of Chile, Carlos Mora, his Chief of Staff Claudia Vergara and the Chief of Studies of the Ombudsman's Office, Pablo Aranda, to present the JSCA Strategic Plan 2022-2026 and discuss possible areas of joint work. They also discussed the institutional priorities of the Ombudsman's Office and the different initiatives

for the defense of vulnerable groups.

- **Meeting with the Ministry of Justice and Institutional Transparency of Bolivia**

On September 19, 2022, JSCA held a virtual meeting with the Bolivian Minister of Justice and Institutional Transparency, Iván Lima, to present the JSCA Strategic Plan 2022-2026 and discuss possible areas of work in which JSCA can contribute its experience in supporting justice modernization processes.



- **Meeting with the Public Defender's Office of the Union of Brazil**

Within the framework of the cooperation and resource transfer agreement that the Chilean Public Defender's Office (DPP) signed with the Chilean Agency for International Development Cooperation (AGCID) and the Brazilian International Cooperation Agency (ABC) to carry out the project "Strengthening the defense in statistics systems, data records and training in oral litigation," JSCA held a meeting on October 7, 2022 with representatives of the Public Defender's Office of the Union (DPU) of Brazil to present them with the Strategic Plan of the Union Public Defender's Office (DPU), On October 7, 2022, JSCA held a meeting with representatives of the Public Defender's Office of the Union (DPU) of Brazil to present the JSCA Strategic Plan 2022-2026 and explore joint work initiatives, such as technical assistance and training.

- **Work meetings in Argentina**

On the occasion of JSCA's presence in Buenos Aires in October for the International Seminar: "The Implementation of the Accusatory System in the Federal Criminal Justice System in Argentina," several meetings were held:

National Public Defender General's Office. JSCA's meeting with Argentina's Public Defender General and General Coordinator of the Inter-American Association of Public Defender's Offices (AI-DEF) resulted in the signing of two agreements on October 17, 2022.

Council of the Magistrature. The meeting with the Magistrate's Council of the City of Buenos Aires was held on October 20, 2022 and was attended by councilors Rodolfo Ariza Clerici and María Julia Correa and members of the Executive Secretariat Raquel Munt, Jessica Malegarie and Andrés Honer, and consisted of a presentation of JSCA's Strategic Plan, an exchange of information on the judicial



system, and a discussion on the possibility of signing an agreement to work together on issues related to access to justice and judicial modernization..

Ministry of Justice and Human Rights. At this meeting on October 20, 2022, JSCA presented and discussed the guidelines of the Strategic Plan with Minister Martín Soria.

Unidos por la Justicia. In a meeting with Unidos por la Justicia (United for Justice) on October 20, 2022, JSCA discussed the priority issues of JSCA's Strategic Plan and the thematic axes of UNIDOS, the renewal of collaboration between the two institutions and possibilities for joint work on issues such as digital justice and the gender perspective in justice.



AJUFE. JSCA and AJUFE signed an agreement on October 20, 2022 at the law school of the University of Buenos Aires (UBA), which was attended by the Secretary for Legal Affairs of the OAS, Jean Michel Arrighi, and the Vice President of the Board of Directors of JSCA, Daniel Petrone.

5. Others

- Internships at JSCA



This year, JSCA had the participation of 12 interns from the Americas from 9 countries (Argentina, Brazil, Chile, Honduras, Mexico, Dominican Republic, Peru, Uruguay, Venezuela), who supported the development of the strategic plan and the project "Improving Access to Civil Justice in Latin America," financed by the Canadian cooperation agency Global Affairs Canada (GAC), between March and August 2022.

▪ **Launching of microsite: "Improving Access to Civil Justice in Latin America".**

In July 2022, JSCA launched the website of the project "Improving Access to Civil Justice in Latin America," developed and implemented by JSCA with the technical and financial support of Global Affairs Canada (GAC) from 2015 to 2022. The objective of the project was to increase access to civil justice for people in Latin America and the Caribbean, especially for the most vulnerable groups. To this end, JSCA has made a broad effort to support and guide initiatives to modernize civil justice and improve access to justice that are being developed in the region's justice systems and has carried out studies, training, information exchange programs and technical assistance, among other activities, aimed at the region's States and civil society.

Website <https://justiciacivil.cejamericas.org/>



- **Launching of microsite: "Argentina RPP Support Program - INL".**

With the support of the Bureau of International Narcotics and Law Enforcement Affairs of the U.S. Embassy in Argentina (INL), JSCA and its partners UNODC and INECIP are developing a multi-year project (2018-2023) called "Support for Argentina's Criminal Reform Program and Strengthening the Transition to the Adversary System". Its objective

is to facilitate the transition of federal and provincial criminal justice officials to the adversarial system, promoting judicial efficiency, effectiveness and transparency.



Website: <https://proyectorreformajusticiapenal.cejamericas.org/>

6. Institutional Strengthening

In 2022, JSCA deployed a set of strategic actions to strengthen the organization's positioning and sustainability.

The **new JSCA Strategic Plan 2022-2026** was designed through a broad regional participatory process that brought together diverse voices and authorities from justice institutions, civil society organizations, international organizations, and cooperating agencies. The development of this plan allowed JSCA to reconnect with relevant sectors linked to justice in the Americas and to promote new alliances for the organization.

Likewise, JSCA promoted **dialogue and collaborative processes with key regional organizations** such as the Inter-American Commission on Human Rights, associations of judges, prosecutors and public defenders, and regional and national judicial authorities, with whom we organized public events and working meetings. JSCA also convened and promoted dialogue with the CEJAREDEX, made up of the institution's alumni, who actively participated in the construction of the strategic plan and in JSCA Week.

Increased communications and advocacy were another area that was strengthened at the institution, with improvements in the design and content of the institutional portal. The translation and permanent updating of publications into English, the generation of more JSCA activity on social media and the design and publication of informative factsheets on publications and events in English, Portuguese and Spanish.

The **institution's integrated knowledge management** was strengthened through the acquisition of the 365 platform for the collaborative work of JSCA staff and to preserve historical information on the projects implemented by the institution. The construction of new databases and contacts of the institution was also initiated.

The **diversification of the professional team** was represented by professionals from different disciplines who collaborated from Mexico (design and communications), Costa Rica (evaluation and monitoring) and Brazil (communications), who collaborated remotely through the institution's digital platform. JSCA also organized virtual internships and received 12 interns from nine countries of the Americas.

JSCA's technical assistance area was reactivated to open up new opportunities for collaboration with the States, justice institutions, and civil society for the design, implementation, monitoring, and evaluation of operational change processes, as well as the development of management tools such as manuals, protocols, indicators, among other aspects necessary to optimize justice services in the countries of the Americas.

The diversification of financial sources was a priority objective, for which multiple meetings were held to present JSCA's work and its new road map to cooperating agencies, judicial authorities, and representatives of multilateral banks in the Americas. In addition, opportunities were sought for new projects in the thematic areas established in JSCA's strategic plan. JSCA applied for new projects in partnership with other organizations and on an individual basis.

Financial austerity was a priority given the global context of economic crisis. JSCA changed its institutional headquarters, which is now located in an infrastructure that is adequate for the size of the organization's staff and resources. This change made it possible to save on rent and maintenance costs. In addition, the number of fixed telephone lines was reduced to meet the institution's needs and JSCA's Whatsapp was created. Two institutional policies were also designed: i) travel and travel policy, guided by the principles of spending efficiency, financial austerity, and transparency; and ii) communications policy.

Finally, JSCA completed the annual external audit of its financial statements.

7. Communications

In the area of communications in 2022, the focus was on three points:

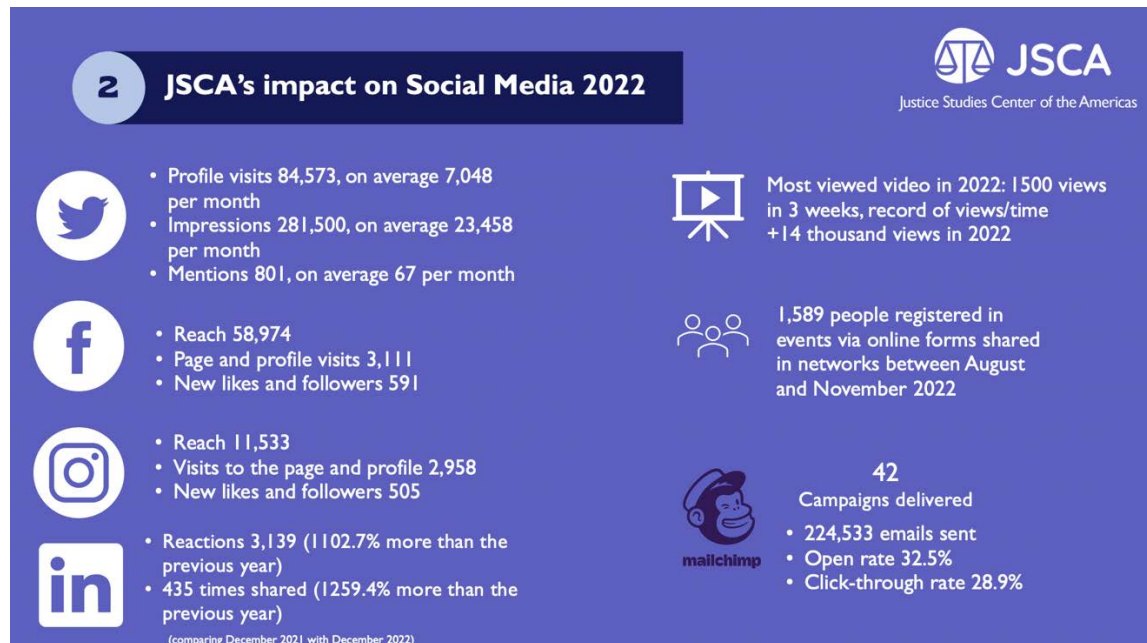
1. Consolidate the JSCA brand

- Priority was given to the renewal of the institutional logo, the corporate image was unified and strengthened, standards for institutional products were created and implemented, and progress was made in institutional positioning through broad dissemination of the new Strategic Plan.
- On the website www.cejamericas.org, improvements were made and the site was updated.

- Based on the update of JSCA's branding, JSCA created content with visual cohesion and specific materials for each social media (reels, videos, photographs). The number of publications in English increased.
- A subscription system was created and a bimonthly newsletter was sent to the JSCA network.
- An internal communications manual was approved, which defines the guidelines for JSCA's communications.

2. Digital impact

JSCA increased the number of followers in its social media channels.



8. Agreements

Agreements were signed in 2022 with the following institutions:

- Inter-American Association of Public Defender's Offices (AIDEF).
- Ibero-American Network of Judicial Schools (RIAEJ)
- UNIDAS (promoted by the Ministry of Foreign Affairs of Germany).
- Judicial Branch of the State of Puebla, Mexico
- Association of Public Prosecutors and Officials of the Public Prosecutor's Office of the Nation, Argentina.